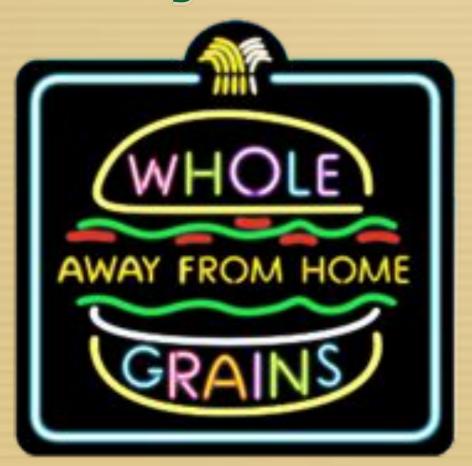
Whole Grain Foodservice Momentum Beyond Wheat, Beyond the Bun



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Program Director, Whole Grains Council

Cynthia Harriman

Director of Food & Nutrition Strategies

Whole Grains Away From Home September 26, 2016



Overview

- More widespread than you can imagine
- Flavor forward: Taste is no longer a barrier
- Quality, clean label, and the "more message"
- So how do we talk about whole grains?
- Partnerships for complete solutions
- What happens next?

Wendy's

Power Mediterranean Chicken Salad

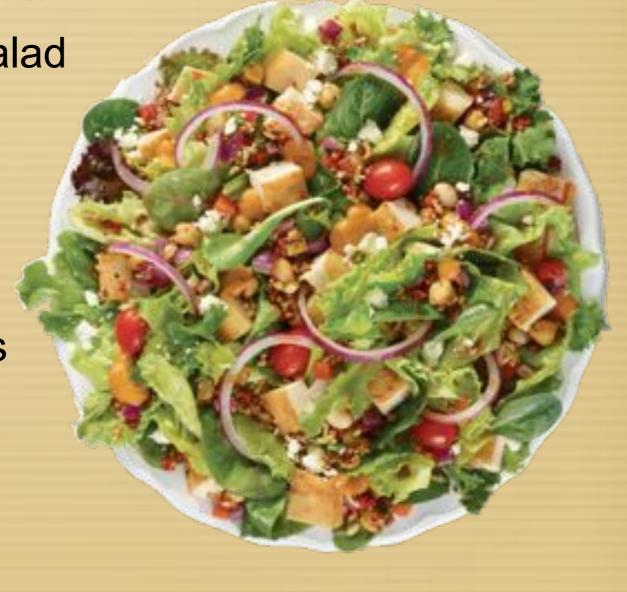
Grains: Quinoa

May 2016 / Regular Menu

Grilled Chicken Sandwich
Grains: Red Quinoa, Bulgur, Oats

Sept. 2016 / Regular Menu





Chick-fil-A

Harvest Kale & Grain Bowl Grains: Red & White Quinoa, Farro August 2016 / Test Markets





Egg White Grill
Grains: Whole wheat, oats,
rye, millet (+refined wheat)
July 2016 / Regular Menu

California Pizza Kitchen

Hearth-Roasted Halibut with Caramelized Squash Farro Grains: Farro

December 2014 / Regular Menu

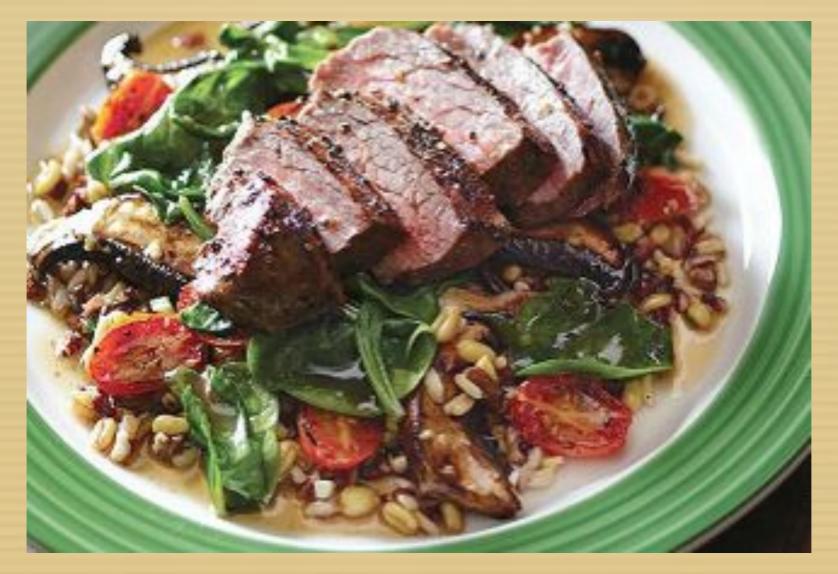
Quinoa Arugula Salad Grains: Quinoa August 2012 / Regular Menu





Applebee's

Pepper-Crusted Sirloin on a Bed of Whole Grains Grains: Khorasan Wheat, Brown Rice, Wild Rice, White Rice January 2015 / Regular Menu



Panera

Modern Greek Salad with Quinoa Grains: Quinoa May(?) 2016 / Regular Menu (update of previous quinoa salad)

Ancient Grain and Arugula
Salad with Chicken
Grains: Freekeh, Farro, Black Barley
September 2015 / Regular Menu





Subway

Multigrain Flatbread
Grains: Whole wheat, oats,
barley, triticale, rye, amaranth
(no refined flour)
August 2016 / Regular Menu



9-Grain Wheat Bread Grains: Whole wheat, rye, corn, oats, triticale, brown rice, barley, millet, sorghum (+ refined flour) April 2015 / Regular Menu



Dunkin' Donuts

Whole Wheat Bagel Grains: Whole wheat (+ small amounts of wheat bran, degermed corn meal) January 2014 / Regular Menu



Multigrain Flatbread
Grains: Whole wheat, rye, corn, oats, triticale, brown rice, barley, millet, sorghum (+ refined flour)
January 2014 / Regular Menu



Fresh, Fast and Casual





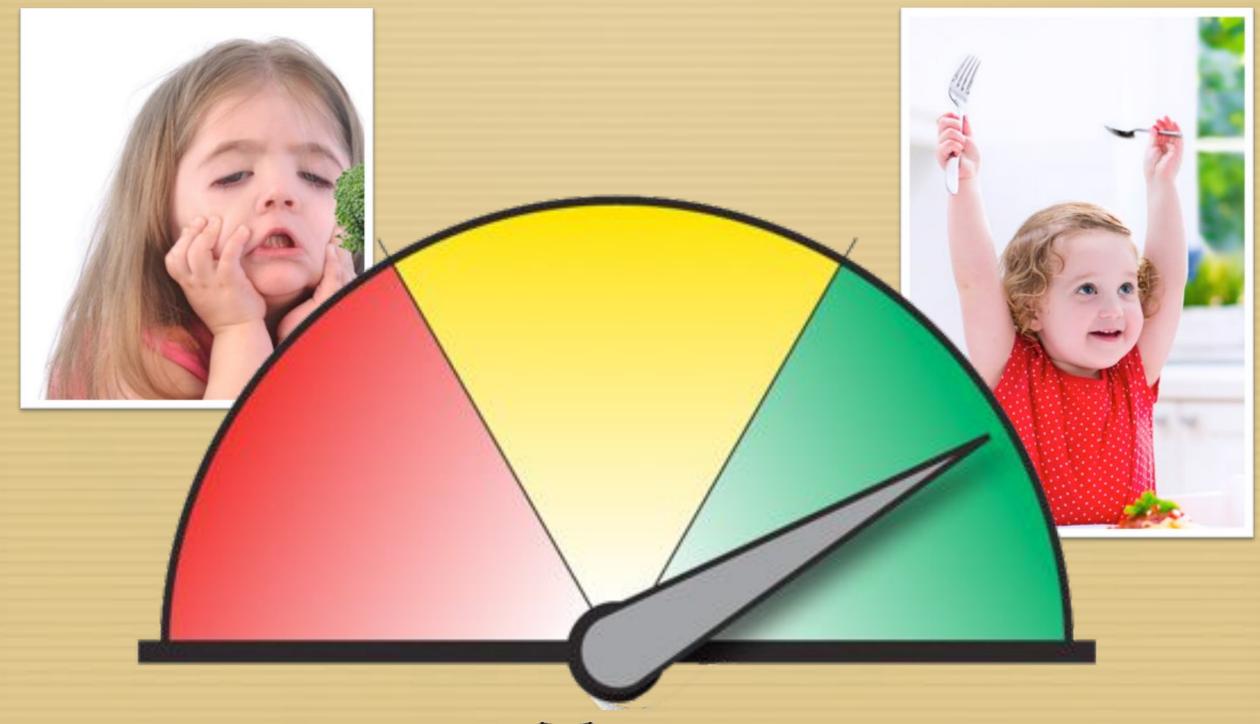








Flavor Forward: Taste is a Plus



Lunchrooms Paved the Way





Boulder Valley School District (Colorado)



Kids ate just as much pizza with whole grain crust

"...the impact on wholegrain intake could be substantial if large, national restaurant chains served pizza made with whole grain crust."

Public Health Nutrition. 2014 Aug 16:1-5 (Tritt A et al.)

Fuller Flavor is an Asset

37%
of people cited
TASTE
AS A
BARRIER...



40%
of people said
TASTE
was a reason they
CHOOSE
WHOLE
GRAINS

Quality: Foodies Love Whole Grains





The More Message Healthy # Depriving You

"Giving More to You"	"Taking Away From You"
Whole Grains	Low Fat
Now with Real Fruit	Low Sodium
Ancient Grains	Heart Healthy
Artisan, Traditional	Egg whites
Premium, Fresh	Low Calorie

Don't Eat by the Numbers

"Fewer calories does not necessarily mean a better choice. For example, a 400-calorie sandwich on whole-grain bread with veggies and lean meats is a more nutritious choice than a 300-calorie cheeseburger on a white bun. We are taking steps to educate our customers about nutrition quality and promote adding veggies and whole grains to up the nutrition and calorie quality of their menu choices."



- Lanette Kovachi, RD, in a Q+A in Fast Casual



2 Types of Customers How do we reach both?



Health Seekers

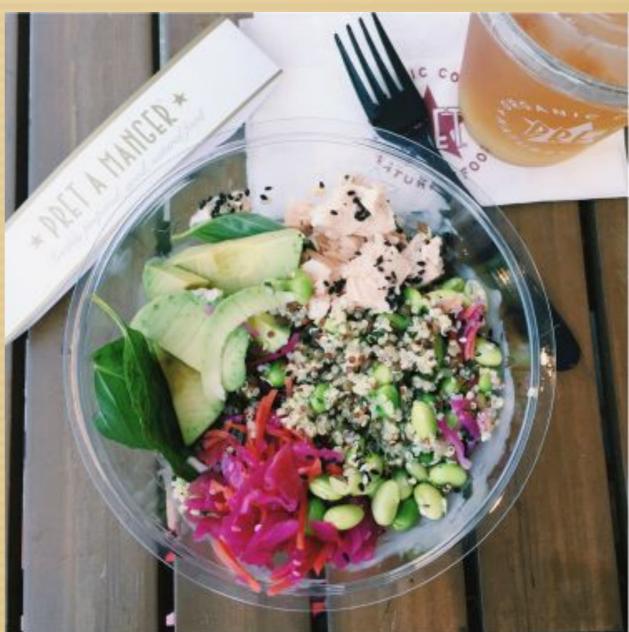


Fast & Familiars



On the Go, No Compromises





Whole Grains Take Fast Casual





Reaching the Fast & Familiars





World's Largest Blind Taste Test

Brief

When Kin's precent of they if he mercung artificial ingredients from their east it almost people more provint the trade small change. Not under him was could construct people that the new conject total the come. Our provint four trade people throws a colony in

Execution

Led Dissertion, North started patting the serv recipient, original leaves, and more the mentition matrix. Services, to record it without nations, a time, Than's share on presented what world item.

Results

Over 1 billion record and in Specialists.

20 million better of one 2 decreased declay the best was

Storted selling December 2015

January 2016

February 2016

Started teiling March 2016

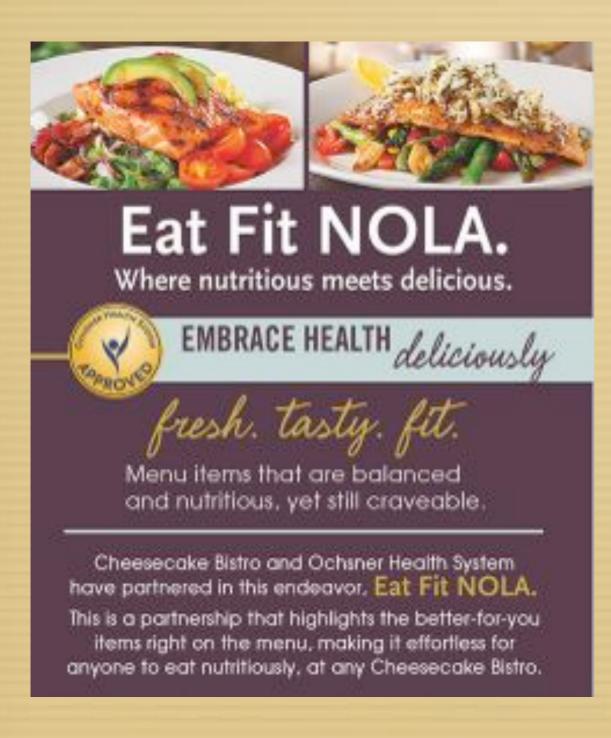




Customers Hold You Accountable



Distributors: More Options





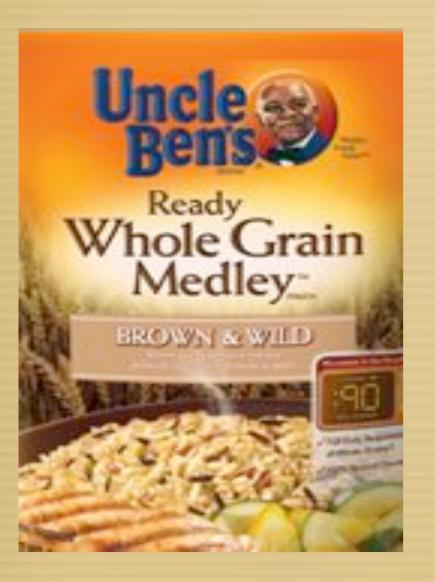




Manufacturers: Mix it Up



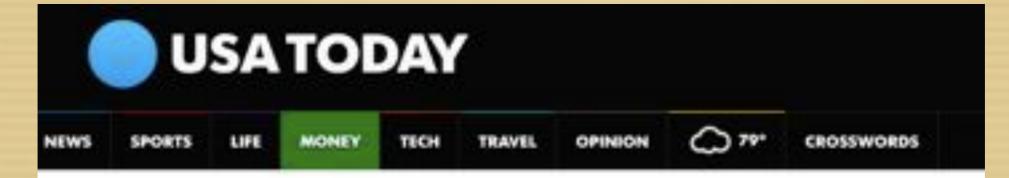
Foodservice: Just Ask!





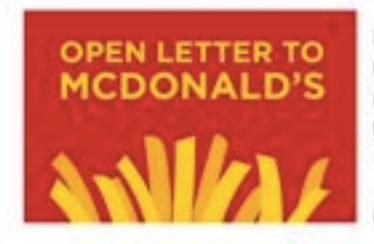
Takeaways

- More widespread than you can imagine
- Whole grains represent MORE (quality, clean label, fuller flavor)
- Tailor your approach to your customers
- Distributors, manufacturers and foodservice can work together for win-win solutions.



Freshii CEO to McDonald's CEO: Try us





In an open letter to McDonald's CEO Steve Easterbrook, the 33-year-old CEO and founder of Freshii, Matthew Corrin, virtually dares McDonald's. to co-brand a Freshii store -- famous for its fresh salads, quinoa, whole grain wraps and pressed juices. -- inside one of McDonald's 14,000 locations anywhere in the U.S.

Within one year, promises Corrin, in the letter emailed to Easterbrook late last week and posted Wednesday afternoon on Freshii's website, same-store sales at that McDonald's location will jump 30% and the store's annual profits will jump \$250,000. If not, his letter continues. Freshii will refund the difference. "I'll assume all the risk to prove my theory that fast food and fresh food can coexist, to the benefit of all," his letter states.



The Whole Grains Council



Helping people worldwide enjoy more whole grains

www.WholeGrainsCouncil.org

